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| <b>MERSEYSIDE FIRE AND RESCUE AUTHORITY</b> |  |                       |   |
| <b>MEETING OF THE:</b>                      | <b>AUTHORITY BUDGET MEETING</b>                    |                       |   |
| <b>DATE:</b>                                | <b>23 FEBRUARY 2023</b>                            | <b>REPORT NO:</b>     | <b>CFO/62/22</b>                                      |
| <b>PRESENTING OFFICER</b>                   | <b>CHIEF FIRE OFFICER PHIL GARRIGAN</b>            |                       |   |
| <b>RESPONSIBLE OFFICER:</b>                 | <b>DEB APPLETON, GED SHERIDAN</b>                  | <b>REPORT AUTHOR:</b> | <b>STEWART WOODS<br/>ED FRANKLIN<br/>DAVE SEASMAN</b> |
| <b>OFFICERS CONSULTED:</b>                  | <b>STRATEGIC LEADERSHIP TEAM<br/>SIMON PURCELL</b> |                       |   |
| <b>TITLE OF REPORT:</b>                     | <b>ASSET MANAGEMENT PLANS</b>                      |                       |   |

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| <b>APPENDICES:</b> | <b>APPENDIX A:</b> | <b>ESTATES ASSET MANAGEMENT PLAN</b>   |
|                    | <b>APPENDIX B</b>  | <b>ICT ASSET MANAGEMENT PLAN</b>       |
|                    | <b>APPENDIX C:</b> | <b>TRANSPORT ASSET MANAGEMENT PLAN</b> |

## **Purpose of Report**

1. The purpose of this report is to set out how Merseyside Fire and Rescue Authority ('the Authority'), plans to align its physical assets and systems with its corporate aims and objectives over the next 5 years (2023/24 – 2027/28).
2. The Asset Management Plans take account of the financial and environmental challenges faced by the Authority, whilst delivering its plans for the future.
3. The plans underpin the changes that are detailed in the Authority's Community Risk Management, Service Delivery and People Plan. Thereby meeting expectations of both internal and external service users

## **Recommendation**

4. It is recommended that Members approve the revised Asset Management Plan(s) provided as Appendices to this report

## **Introduction and Background**

5. This report introduces the strategic plans which set out how the Authority will use its physical assets in an efficient and effective manner over the various life-cycles of the assets to support service delivery.

6. The asset management arrangements divide the Authority's physical resources into three broad areas;
  1. Buildings, land and contents
  2. ICT (including risk critical applications)
  3. Transport / Vehicle fleet
7. The Asset Management Plan for each of the three areas sets out the strategic goals for the asset portfolio by outlining what programmes will be delivered, the methods of programme delivery, and what assets and resources will be required and are contained within appendices A-C..
8. The Asset Management Plans enable the practical implementation of the Authority's strategic goals and helps in identifying the optimal asset base that is necessary to support service delivery requirements.
9. The underlying principle in developing Asset Management Plans is that each asset will deliver future benefit to the Authority by supporting service delivery, whether directly or indirectly.
10. The Asset Management Plans also acknowledge that as employee numbers reduce it becomes increasingly important to ensure the provision of physical assets which fully enable staff to work in the most effective and productive way possible.
11. The Asset Management Plans should be viewed in conjunction with other strategic documents, in particular, the Capital Strategy and Capital Programme, supporting and informing the Financial Strategy and the budget for 2023/24 to 2027/28.

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### **Equality and Diversity Implications**

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12. All Asset Management Plans acknowledge the need to comply with all relevant equalities legislation and best practice.

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### **Staff Implications**

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13. The plans are reflective of the statutory duties placed on the Fire and Rescue Service including the equalities duty and health and safety responsibilities, all of which are considered within the respective plans. The plans demonstrate the Authority's ambition to reflect the communities it serves whilst keeping the public safe.

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### **Legal Implications**

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14. Each plan recognises the relevant legislative and regulatory requirement of the particular area and details how compliance will be achieved.

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**Financial Implications & Value for Money**

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15. The financial implications associated with the proposed investment in each of the plans have been built into the proposed 2023/2024 – 2027/2028 Medium Term Financial Plan, and the associated borrowing and debt servicing costs are deemed to be affordable, prudent and sustainable.
16. The Asset Management Plans are essential to enable use of financial resources in the most efficient and effective way. They provide supporting information that enables the prioritisation of both capital and revenue expenditure on each of the asset groups to feed into the Authority's 2023/24 – 2027/28 Medium Term Financial Plan elsewhere on today's agenda.
17. The focus on managing assets to support strategic change programmes plays a crucial role towards the Authority's aims of securing measurable efficiency, effectiveness and value for money in delivery of its services.

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**Risk Management, Health & Safety, and Environmental Implications**

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18. The use of the Asset Management Plans minimises the risk of the Authority's major assets failing to support its overall aims, objectives and priorities and thus failing to support efficient and effective delivery of services to the community

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**Contribution to Our Vision:** *To be the best Fire & Rescue Service in the UK.*  
**Our Purpose:** *Here to serve, Here to protect, Here to keep you safe.*

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19. This approach will establish on an ongoing basis the suitability of the current assets held by the Authority, identifying future changes in Service need. Monitoring the performance of assets is central to effective forward planning and ensuring assets support the service delivery requirements arising from Authority's strategic priorities

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**BACKGROUND PAPERS**

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**NONE**

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**GLOSSARY OF TERMS**

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